Port of Portland

Move with purpose

October 6, 2026

Avery Roemen - Director of Marine Operations and Property Management (Interim)

Richard Vincent – Waterways Program Manager

We’re an economic engine for our region, creating opportunity for everyone who lives and works here.

We move with purpose to make big things happen

The Port's economic impact

$9.7 billion in annual GDP

Nearly 100,000 jobs

Source: Steer, Port of Portland – Economic Impact Study, October, 2023

A critical link for the Pacific Northwest

- Oregon exports $28 billion in goods annually
- More than 5,000 companies export from Oregon each year (nearly 90 percent are small and medium-sized businesses)

Source: Office of the U.S. Trade Representative, Sept 2026

Making local businesses global

- Pacific NW businesses get their products shipped around the world – from Nike and wheat to cherries and cheese
- Marine terminals support thousands of family-wage jobs, many of which don’t require a college degree

Port History

- 1891 - Established by the Oregon Legislature as a Public Corporation
- 1921 – Port acquires Swan Island
- 1940- Portland-Columbia airport opens
- 1970 - Oregon Legislature consolidates Port with Commission of Public Docks

Port Fast Facts

- Three Airports
  - PDX, TTD, HIO
- Three Marine Terminals
- Six Commercial & Industrial Parks
- Navigation Division operates
  - Dredge *Oregon*

Port of Portland Portfolio

The Lower Columbia River connects U.S. agriculture and autos to global markets

Regional impacts

50M+ tons of cargo worth $31B moved annually

40,000+ local jobs, from farmers and truck drivers to dock workers

More fuel-efficient than transportation by ground

Sources: CY2024 cargo data; Lower Columbia River Ports data from Waterborne Commerce Statistics Center, Army Corps of Engineers Institute for Water Resources, 2023

Non-Federal Sponsor Port (NFSP)

- Only Oregon NFSP for the Lower Columbia Federal Navigation Channel (FNC)
  - Washington has four
- Recently completed Dredged Material Management Plan (DMMP) for the Lower Columbia
- Port is the only NFSP for the Lower Willamette FNC

4 Lines of Business

Aviation

Marine

Industrial Development

Navigation

Marine Business Lines

Autos

Northern Tier US gateway for Toyota, Hyundai, Stellantis, GM, Ford and Honda

Breakbulk

Project cargo

Bulks

Grain, mineral bulks, potash, liquid fertilizers

Containers

Direct ocean service and Intermodal facility

North American Rail Network

Terminal 4

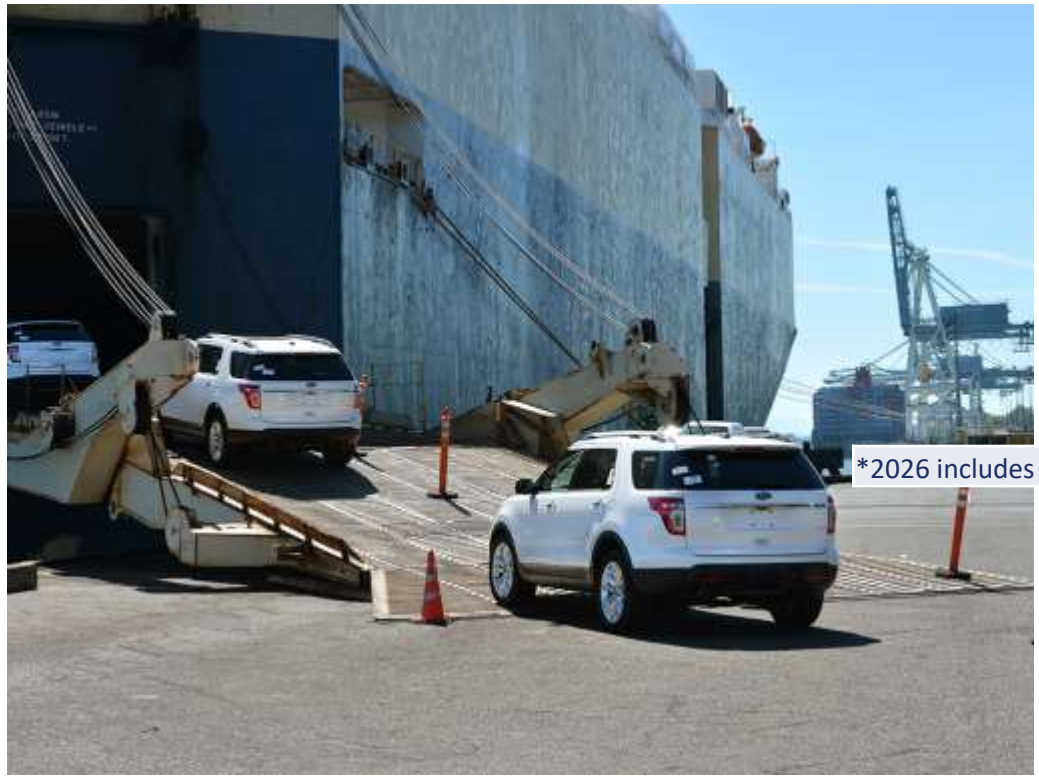
Pacific Lay Berthing South (PLS)
Toyota
Kinder Morgan
International Raw Materials (IRM)
Grain Craft

Terminal 5

Canpotex's Portland Bulk Terminal (PBT)
Millbank Materials / Tenex
Columbia Grain's Columbia Export Terminal (CET)

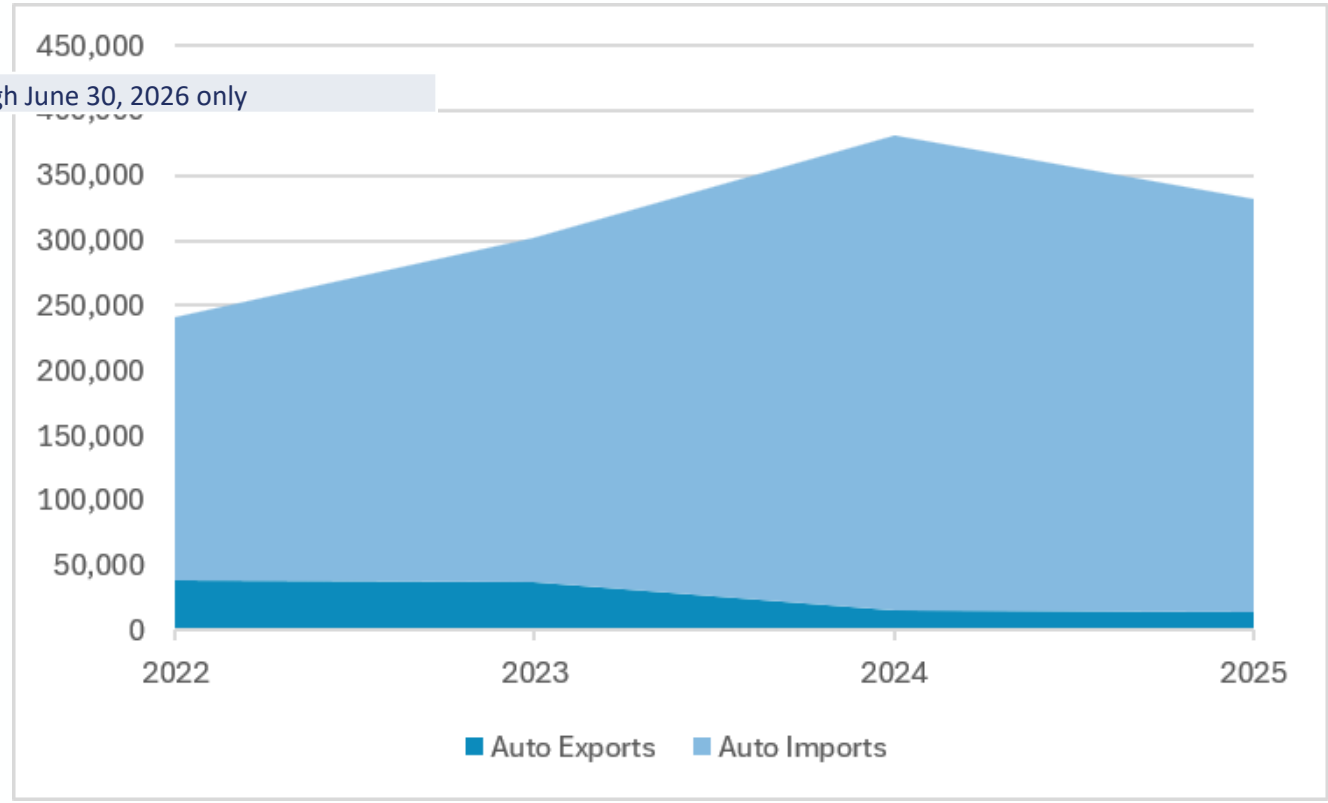
Terminal 6
Future Development
AWC
Harbor Industrial (OCT)
Auto Warehousing Company (AWC)
AWC auto overflow

PNW Auto Gateway



333,000 vehicles handled in 2025

Source: Port of Portland internal data



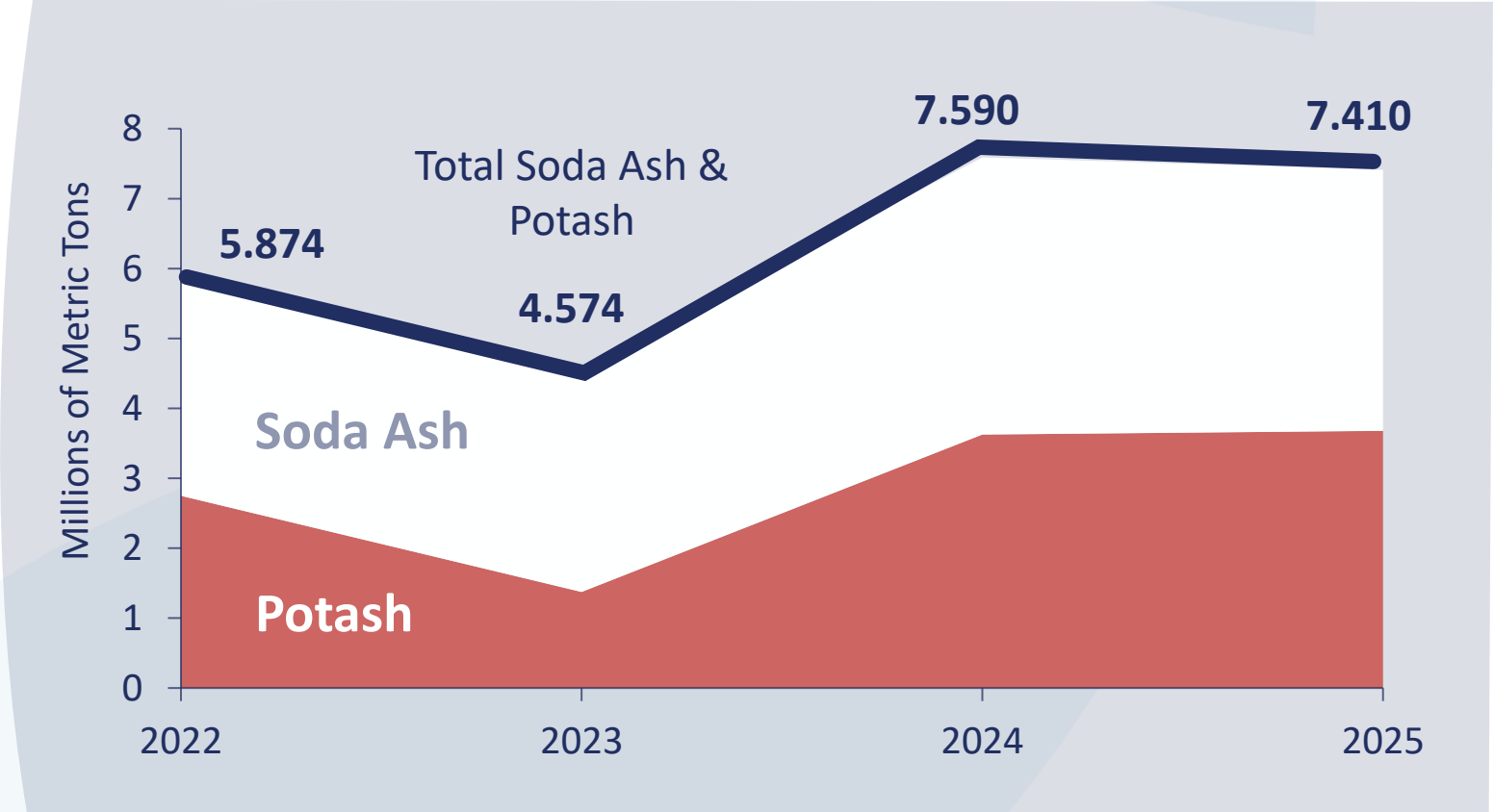
Mineral Bulks

Kinder Morgan – Terminal 4 Soda Ash

- 97 Vessel Calls in 2025
- 3.73 million MT

Portland Bulk Terminals – Terminal 5 Potash

- 92 Vessel Calls in 2025
- 3.68 million MT

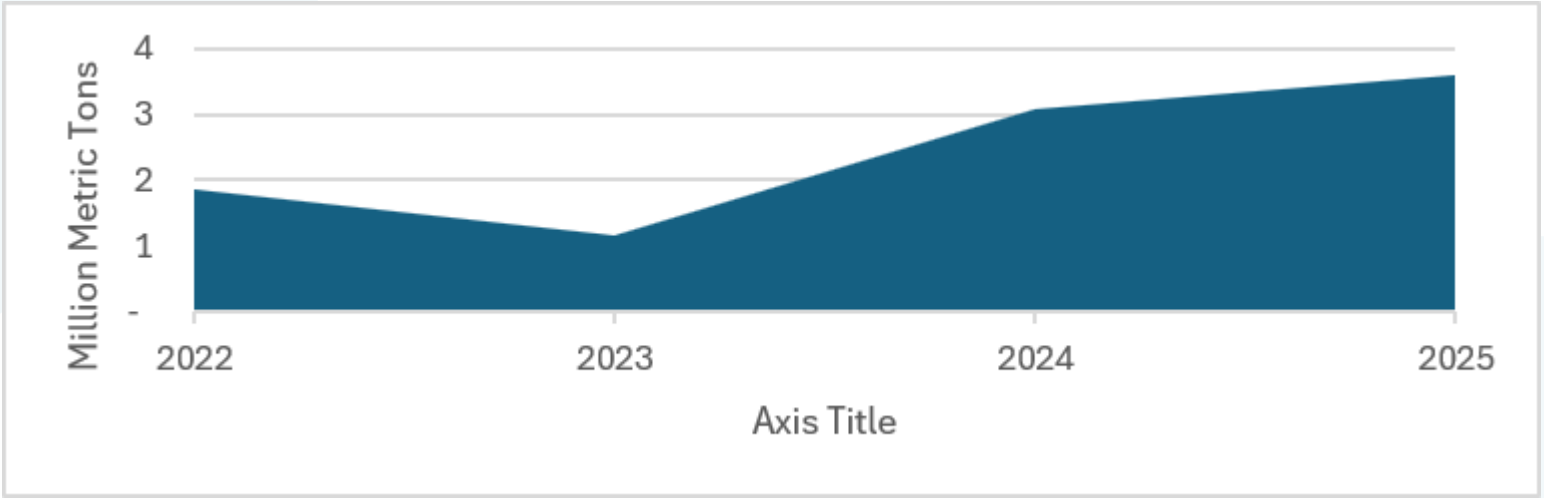


Source: Port of Portland internal data

Grain Bulks

Terminal 5 - Columbia Export Terminal

2025: 3.6 million tons exported, primarily wheat, with some corn and soybeans



Source: Port of Portland internal data

Containers

- 7 Cranes (4 PPMX)
- 120-acre Container Yard
- 2,850 ft / 868 meters continuous berth
  - 1,800 ft / 549 meters for PPMX
- 43 ft / 13.1 m draft
- 52-Acre on dock Intermodal facility
- Served by BNSF and UP

Container Terminal at T6

2025 Legislative Session – $25M

- $5M: Governor's Strategic Reserve Fund and Operating Support Grant
- $20M: Capital improvements at T6

Oregon Container Terminal (OCT):

- Successfully transitioned operations Jan. 1, 2026
- Gate capacity increased to 5 days a week

Trade Missions:

- Governor: Japan, Korea
- Port/OCT: Vietnam, Singapore

Containerized Exports

2/3 of T6 container exports are agricultural products

Hay & Animal Feed

Agriculture

Wood Products

Paper Products

Recycling

Containerized Imports

Furniture

Wood Products

Footwear/
Apparel

Tires

Toys

Established Business Parks

Swan Island

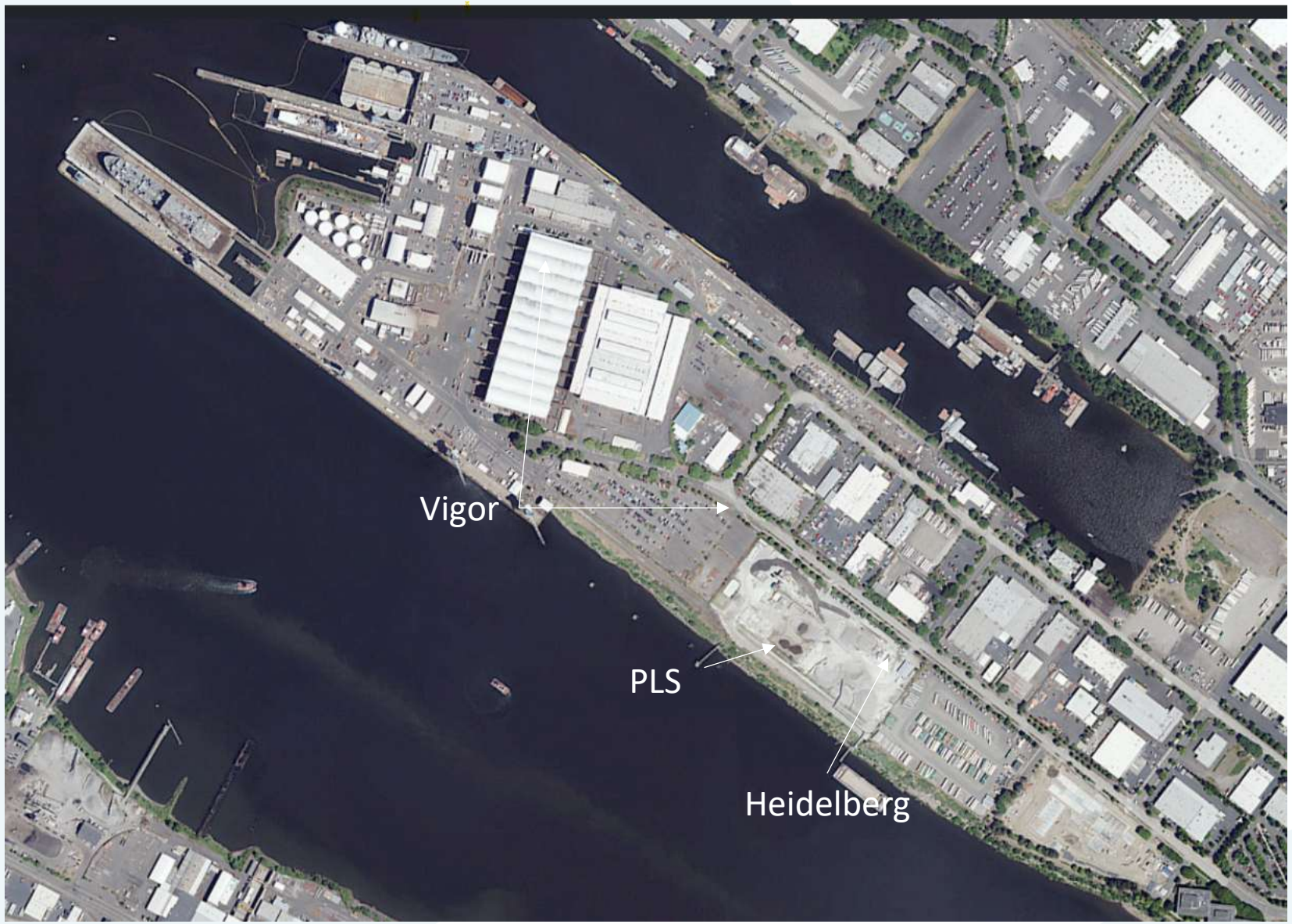
TRIP

Rivergate

Gresham Vista

- Home to manufacturing as well as distribution and logistics facilities
- In process of mapping out future industrial development strategy

Swan Island



Heidelberg

- Concrete processing facility

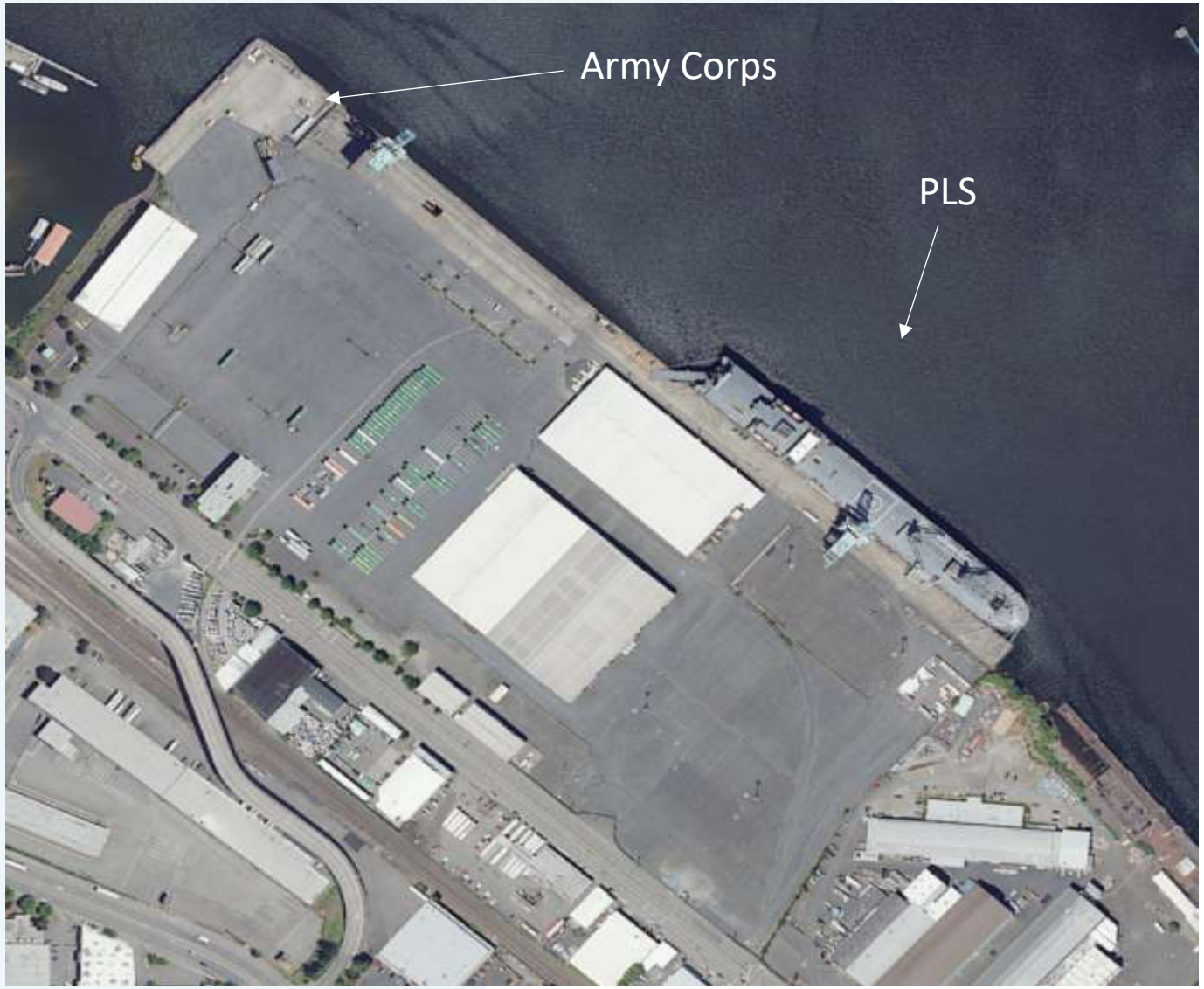
Pacific Layberthing South (PLS)

- MARAD National Defense Ready Reserve Force
- Bob Hope Class vessels

Vigor (non-Port tenant)

- Major west coast shipbuilding and repair yard

Terminal 2



Army Corps of Engineers

- USAV Essayons
- USAV Yaquina

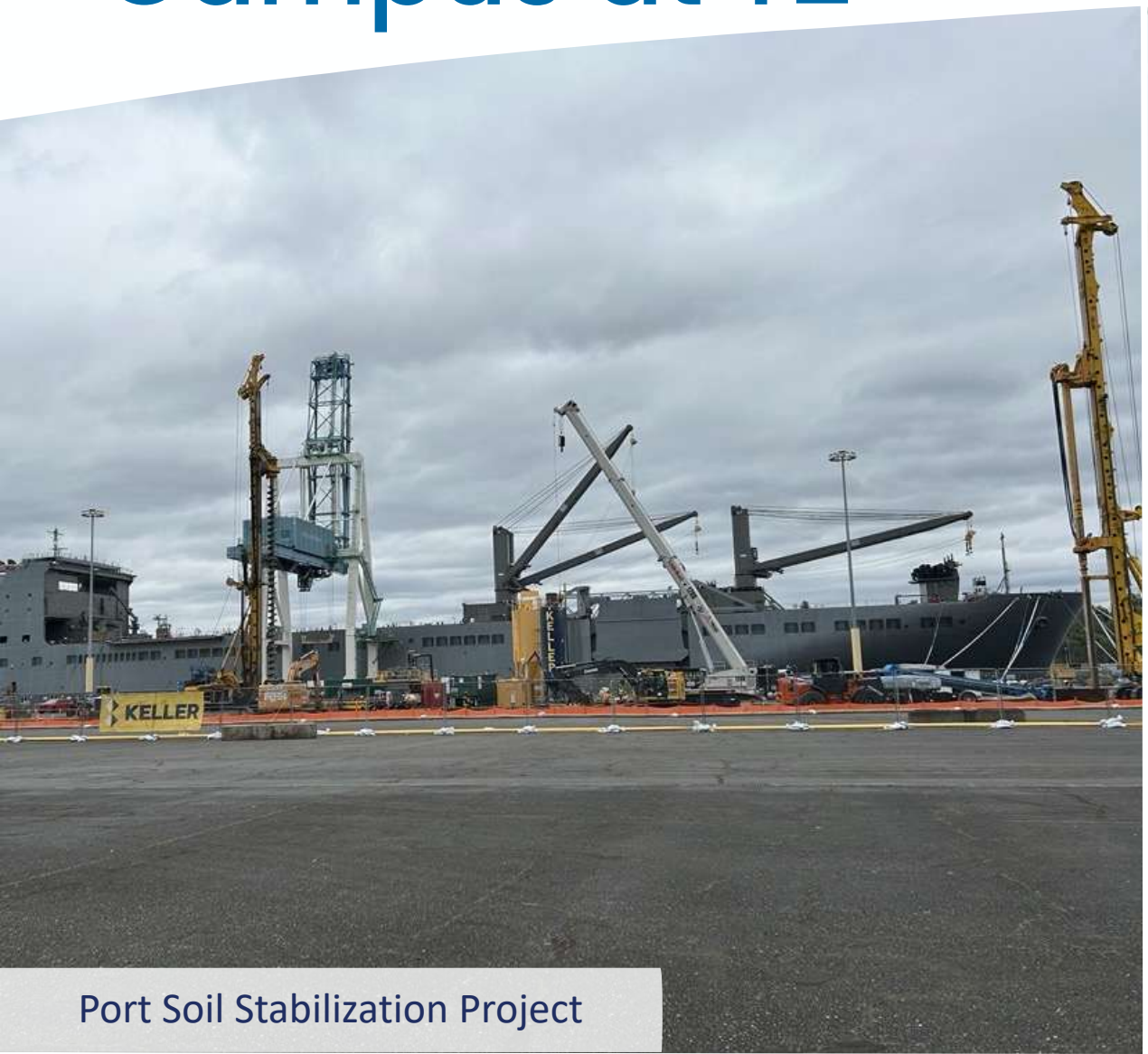
Pacific Layberthing South (PLS)

- MARAD National Defense Ready Reserve Force
- Bob Hope Class vessels

Mass Timber & Housing Innovation Campus at T2

- **Redevelopment of a former marine terminal into a 39-acre industrial park dedicated to advancement of mass timber and housing innovation**
- **Integrated research, manufacturing and training hub**
- **Supports statewide housing goals and regional industry growth**

Mass Timber and Housing Innovation Campus at T2



Port Soil Stabilization Project

UO OARL & ESBL

UO Site Work

New ZTS Facility

Single Widget

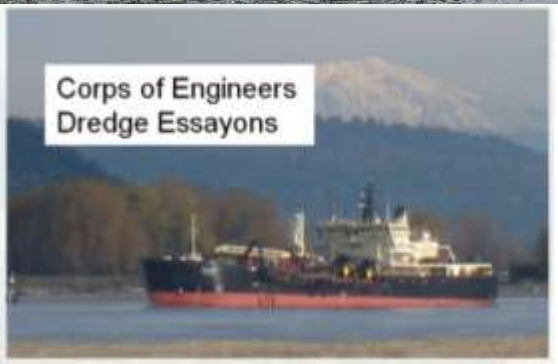
Coast Guard / Port of Portland Interaction

- Lower Columbia Region Harbor Safety Committee
- Vessel Inspection, Investigation and Port State Control Programs
- Marine Security: Facility Security Plan Review/Approval
- Cascadia earthquake – joint planning
- Fed'l / State Staging Area;

  Berth 606, T-6

Issues of Concern / Emphasis

- Navigation Safety –
  - Recreational fisherman in the channel
  - LCRHSC – Harbor Safety Plan
- Dredges – operational awareness (Dredge Oregon and 2-3 hopper dredges)
- Request earliest notification of Columbia River casualties/incidents – impact shoreside planning / terminal ops/preparation.



Issues of Concern / Emphasis

- Oregon beaches are public; derelict boats/floating structures
- Competitiveness of Marine Business
- Consistent regulatory approach and treatment
- Assurance of mutual beneficial partnership on industry, Port, and USCG issues

Thank You. Questions?

Port oversight:

Dredge Oregon

Loadmax

Superfund